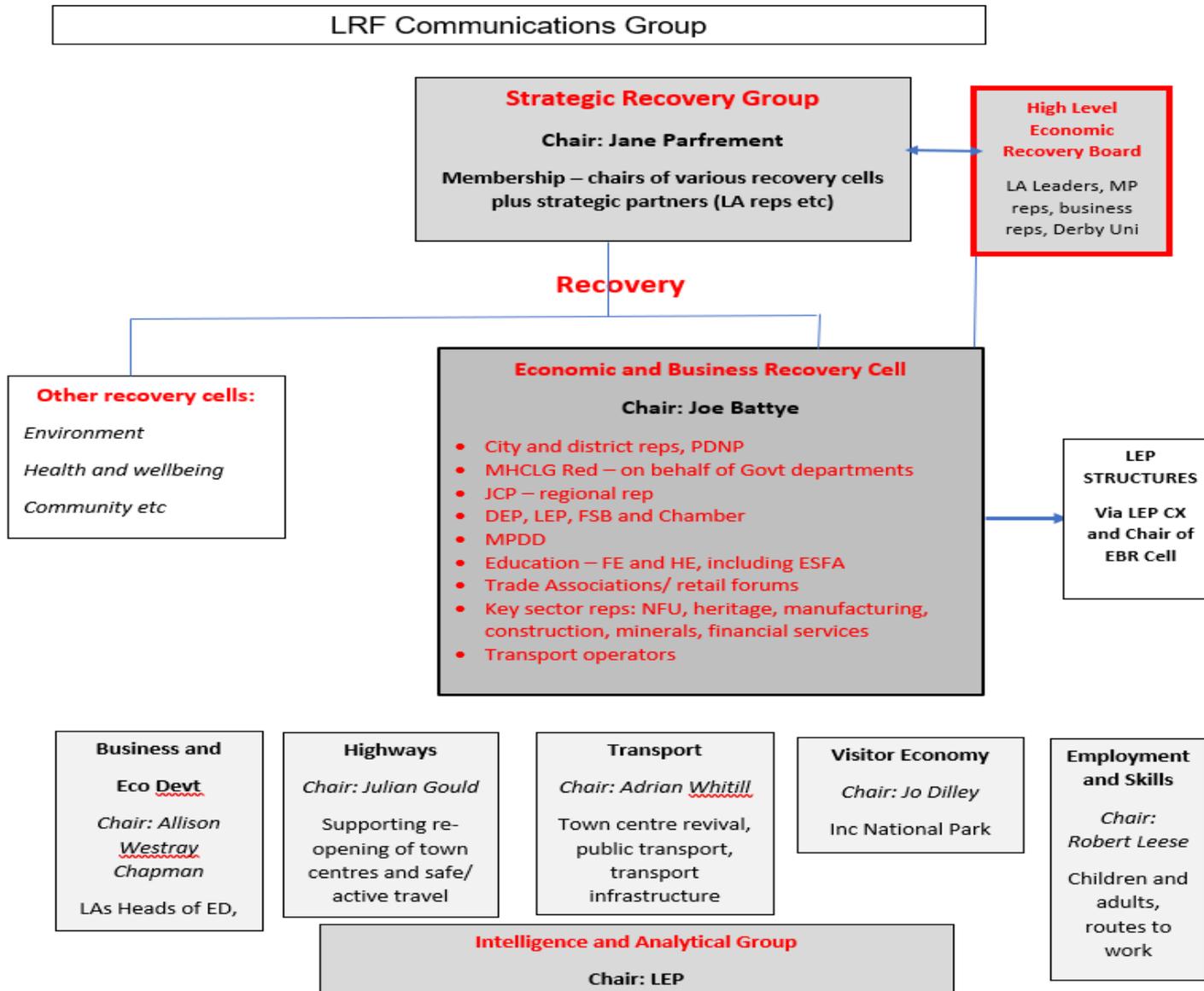


Organising to Deliver: Derbyshire's Approach to Recovery Management

Approach

- ❖ LRF arrangements: move from strategic co-ordination to strategic recovery
- ❖ Chair of recovery cell - linked to current role
- ❖ Understand the place, the players, the priorities, the plans and the politics
- ❖ Seize opportunity for seismic shift – recalibrate ambitions
- ❖ Clear needed to be a partnership response
- ❖ Used networks and influence to draw people in: win/ win
- ❖ Developed recovery architecture

Organising to Deliver



Developing Our Approach

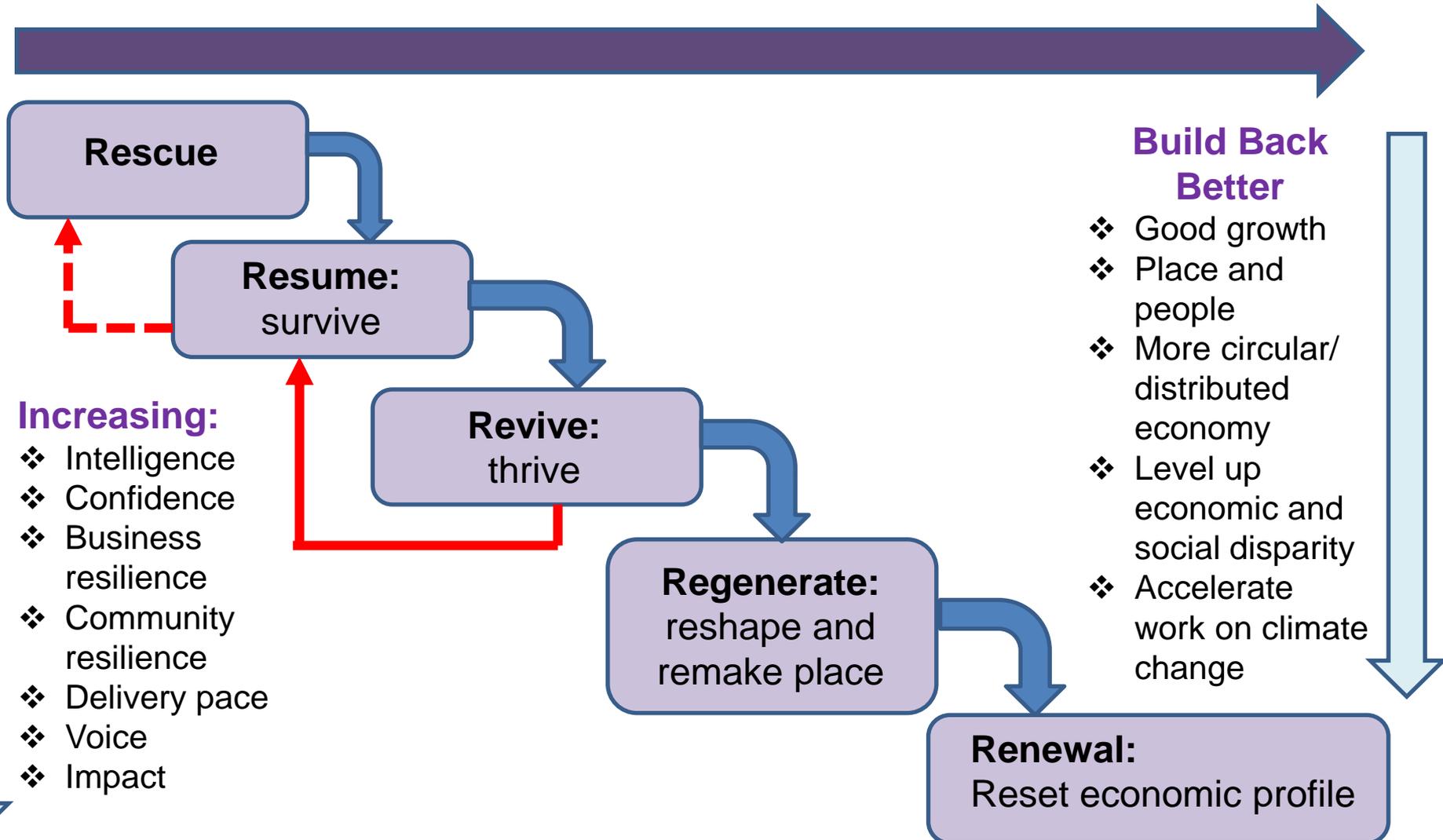
- ❖ **Moved quickly into action – give people something to galvanise around**
- ❖ **Initial meeting, we agreed:**
- ❖ **Framework of the five Rs:**
 - Rescue
 - Resume
 - Revive
 - Regenerate
 - Renewal
- ❖ **Original timescales**
 - Immediate/ rescue and resume – 0 to 4 months (June to October)**
 - Medium term/ revive and regenerate – 5 to 18 months (November 2020 to April 2021)**
 - Long term/ regenerate and renew – 18 months onwards (April 2021 onwards)**

Comprehensive Approach

**Now: first
6 months**

7 – 24 months

24 months onwards



Recovery Principles

The *Economy, Business and Transport Cell* will :

- ❖ Directly support wider objectives of the Strategic Recovery Group to secure comprehensive and coherent response.
- ❖ Contribution of all key partners - local authorities, sector leads (e.g. further/ higher education, tourist board), local businesses, DWP– to address holistic challenges (win/win)
- ❖ Build on existing place-based and sector-based thinking, plans and priorities –but ‘raise the game’
- ❖ Utilise existing networks and key agencies (e.g. Chamber, LEP, DEP) - best use of local capacity, expertise and resources
- ❖ Inform wider regional and national discussions and liaison with Govt departments – lobbying of key issues (hydrogen)
- ❖ Share data and intelligence working closely with the LEP
- ❖ Produce a meaningful and deliverable recovery strategy
- ❖ Produce a clear exit strategy that is sustainable and leaves a legacy of enhanced partnership working across the county
- ❖ Evaluate - to understand how well economy is recovering

Building Back Better

- ❖ Use recovery period to redefine economic strategy and assess the changes needed for a sustainable future
- ❖ Drive transformational change – in economy and communities

Use recovery and renewal process to:

- Work towards longer-term regeneration and a more circular and distributed economy.
- ‘Level up’ key areas of economic and social disparity.
- Accelerate work to mitigate and adapt to climate change – good growth
- Reset the economic profile of Derby and Derbyshire - maximise contribution to UK plc.
- Build resilience into the local economy and reinforce/restore public and business confidence.

Scope of Work

Strategy and immediate intervention programmes for:

- ❖ **Economic development** – business start up programmes (£1m – pooled business rates). County Council: green entrepreneurs (£2m), Shopappy (£64k)
- ❖ **Mobility** – support/ encourage expansion of sustainable transport networks and active travel - including bus and rail infrastructure and operators
- ❖ **Highways Network** – improvements to network management, safe and active travel implementation (Reopening High Streets)
- ❖ **Digital infrastructure** – digital capability in businesses (training programme) and broadband infrastructure (Gigabit voucher scheme/ DCMS))
- ❖ **Employment and skills** – routes into work (Kickstart – Chamber/ DWP), careers hub, youth hub (repurposing EU funding), I Step Up (young people), redundancy and retraining support programmes (EU funding)
- ❖ **Regeneration** – market towns programme (27 in total), town centre wi fi project (Chamber led), major projects (Derwent Valley Corridor)

Has it Worked?

- 
- ❖ Use your **centre of gravity** - partners, knowledge of place
 - ❖ Prepared to **adapt and flex**
 - ❖ Maintained full attendance at Recovery Cell and workstreams
 - ❖ Exceptional engagement from politicians at high level Board
 - ❖ Three task forces in place – sponsored by MPs (Visitor Economy, High Street Renewal and Low Carbon Mobility - e.g. hydrogen)
 - ❖ Two strategies launched: **clear themes and coherence**. Build back better, low carbon
 - ❖ **Recovery embedded as business as usual**
 - ❖ Detailed action plans being developed: **resourcing**
 - Leadership for delivery across different partners
 - Accessing new funding – Levelling Up, Community Renewal, DfT, Rural Mobility, buses, Freeports, Towns Fund, Zebra, business support grants

BUT

- 
- ❖ Back in 'rescue and resume' phase – Roadmap to Re-opening
 - ❖ High level of energy needed – what's given?
 - ❖ Programme of work is significant – requires capacity/ resource
 - ❖ Re-prioritising linked to funding. Is this the right?