

Sustainability and transformation plans: update on process and local government involvement

Recent developments

- Better Care Fund and Integration Plans
 - Health devolution
 - Care and Health Improvement Programme
 - New care models – vanguards and pioneers
 - Primary care investment and pilots
 - 2016/17 operational planning
 - Sustainability and transformation plans
-

Sustainability and transformation plans

- Based around ‘place’ not single organisations
 - Defined as 44 footprints across country
 - Each has a ‘lead’ each; three are from local government
 - Covering period October 2016 to March 2021
 - “Umbrella” plans:
 - Must address top local issues to close three gaps (health and wellbeing, care and quality, finance and efficiency)
 - Must cover full range of health services and expected to cover local government provision
 - Spanning range of delivery plans, which cover different geographies
 - Not duplicating detailed plans; fills gaps between existing agreements
-

Local government view

- We have welcomed:
 - Focus on longer-term transformation plan for ‘place’
 - Ambition to improve health, wellbeing and experience of care, within a sustainable system
 - Significant concerns raised with NHS CEOs and Hunt:
 - Pace of implementation undermining local ownership, and squeezing out local government or community engagement
 - Lack of democratic accountability, eroding role of HWBs
 - Chosen footprints override devolution or LG transformation boundaries
 - Over-emphasis on addressing acute deficits / finance gap
 - Milestone towards full integration; see footprints as permeable
-

Implementation

- Challenging timetable:
 - Outline plans due 15 April
 - Final submission due 30 June
 - Anticipated that some plans will require further work after submission
 - Support arrangements:
 - National advice and guidance, library of resources, data packs, and how-to guides
 - Regional one-day development days with footprint leadership teams and national partners to share progress and challenges
 - Regional and local named contacts and ‘hands on’ support
 - Assurance arrangements in development (more later)
-

15 April submission

- Each STP area is asked to make a submission by 15 April focusing on the following **two questions**:
 - What leadership, decision-making processes and supporting resources you have put in place to make progress?
 - What are the major areas of focus and big decisions you will need to make as a system to drive transformation?
 - Local government is a central partner in developing STPs
 - Areas will have different starting places – those well on the journey do not need to redo work, but build on existing plans
-

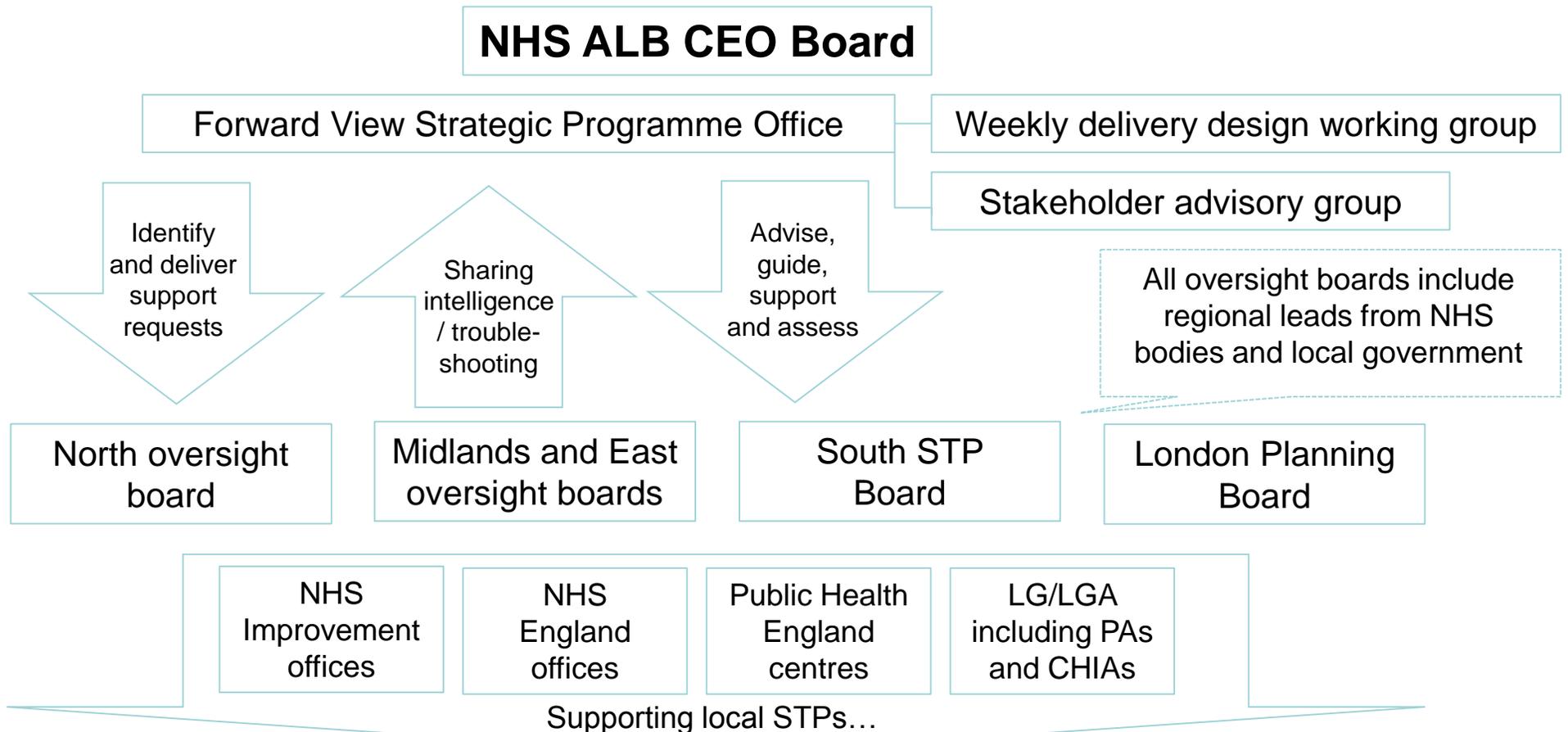
How will 15 April plans be reviewed?

- Regional oversight within light-touch national framework
 - Review will provide feedback to STP teams and help national team gauge likely quality of June submissions
 - Plans categorised from strong to weak, and allocated to a different tier of support, ie low level of support for strongest plans, and most intensive for those with weakest plans
 - Judgement based on key criteria, such as quality of cross-partner relationships, ambitions to achieve sustainability or level of patient, community and staff engagement
 - Process likely to be refined and repeated for final June plans
-

Reality check – the 10 ‘big questions’

- Prevent ill health and moderate demand for healthcare
- Engage patients, communities and NHS staff
- Support, invest in and improve general practice
- Implement new care models that address local challenges
- Achieve and maintain performance against core standards
- Achieve our 2020 ambitions on key clinical priorities
- Improve quality and safety
- Deploy technology to accelerate change
- Develop the workforce you need to deliver
- Achieve and maintain financial balance

System-wide support and oversight



Way forward

- More joint working with NHS bodies giving increased role for local government and LGA in oversight and support
 - Nationally: delivery working and stakeholder groups
 - Input into national support and guidance
 - Regional oversight arrangements
 - Regional and local support to individual STPs
 - Mark Lloyd joining NHS CEOs at regional development days where STP leads share progress on 15 April plans
 - Input into assessment of April outline submissions
 - Shaping criteria on ‘what good looks like’ in April submissions, particularly in regard of local government engagement
-